

| CLIENT/PROJECT  | COUNTRY      | SCOPE OF SERVICES   | CONTRACT<br>AWARD |
|---|--------------|---|-------------------|
| Azomures  Revamping of AN/CAN fattening unit to granulation plant   | Romania      | Basic engineering   | 2021              |
| Eurochem  Audit of Sulphuric acid, Phosphoric acid and Fertilizer complex (MAP)                                     | Confidential | Technical audit   | 2021              |
| Prayon Securing of NH₃ line   | Belgium      | Feasibility study   | 2021              |
| Yara CN production plant update   | U.S.A.       | Engineering services  | 2021              |
| Bagfas Existing NPK granulation plant   | Turkey       | Technical audit   | 2021              |
| Azomures  New AN/CAN/CN granulation plant   | Romania      | Basic engineering   | 2020              |
| KBR – Petrokemija CAN, NPK and SAP plants modernization   | Croatia      | Feasibility study   | 2020              |
| Azomures  New CAN granulation plant   | Romania      | Pre-feasibility study   | 2019              |
| Acron – Veliky Novgorod  New CN granulation plant   | Russia       | FEED and supply of proprietary equipment  | 2019              |
| Azomures  NPK Flue gas cleaning - New scrubber  | Romania      | Engineering, procurement, commissioning, training & start-up, assistance services | 2018              |
| Acron - Dorogobuzh  Fertilizer complex including a sulfuric acid plant, a phosphoric acid plant and NPK granulation | Russia       | FEED and supply of proprietary equipment  | 2017              |
| KBR - Petrokemija  Fertilizers complex (Ammonia, Urea, Ammonium Nitrate, CAN, NPK, Utilities)                       | Croatia      | Due diligence   | 2017              |



| S.M.C. (Salalah Methanol Company)  Ammonia EPC Project   | Oman      | Engineering – E&I   | 2017 |
|--|-----------|---|------|
| Bagfas AN / CAN existing plant revamping   | Turkey    | Engineering, procurement, construction management   | 2016 |
| Anwil  Nitric acid and ammonium nitrate complex (new capacity)                                 | Poland    | Feasibility study   | 2016 |
| Achema AN / CAN / ASN Production Plant   | Lithuania | Basic engineering, supply of proprietary equipment.  Detailed engineering and technical assistance for commissioning and start-up | 2016 |
| Azomures  New CAN granulation plant and prilled CAN in existing tower                          | Romania   | Pre-feasibility study   | 2015 |
| ICL Potassium nitrate production plant   | Israel    | Pre-feasibility study   | 2015 |
| Yara - Ravenna Flue gas cleaning - Spare parts   | Italy     | Technical assistance  | 2015 |
| Petrokemija Granulated ammonium sulfate and ammonium sulfate nitrate (MAP/NPK plant revamping) | Croatia   | Engineering & technical assistance  | 2015 |
| Yara New CN production plant   | U.S.A.    | Feasibility study   | 2014 |
| Azomures  NPK Flue gas cleaning  Revamping of existing scrubbers                               | Romania   | Engineering, procurement, commissioning, training & start-up assistance services  | 2014 |
| Azomures 3 AN prilling towers flue gas cleaning New scrubbers                                  | Romania   | Engineering, procurement, commissioning, training & start-up assistance services  | 2014 |



| Azomures  | Romania     | Pilot tests                                  | 2014 |
|---|-------------|--|------|
| NPK Flue gas cleaning                                     |             |  |      |
| Anwil   | Poland      | Feasibility study                            | 2014 |
| New nitric acid and ammonium nitrate plants               |             | Assistance to EPC tendering process          |      |
| ICL Fertilizers Europe                                    | Netherlands | Feasibility study                            | 2013 |
| NPK plant capacity increase                               |             |  |      |
| UMMC  | Russia      | Pre-feasibility study                        | 2013 |
| Ammonia, nitric acid, PAN                                 |             |  |      |
| Yara – Ravenna  | Italy       | Audit  | 2012 |
| NPK Flue gas cleaning                                     |             |  |      |
| Sasol Nitro   | South       | Commissioning and start-up                   | 2012 |
| CAN production plant                                      | Africa      | assistance                                   |      |
| Sasol Nitro   | South       | Feasibility study                            | 2012 |
| New urea plant  | Africa      |  |      |
| Nitrogénmüvek   | Hungary     | Technical audit                              | 2012 |
| CAN plant revamping                                       |             |  |      |
| Uralchem – Berezniki                                      | Russia      | Basic engineering,                           | 2011 |
| Ammonium sulfate nitrate granulation plant (ASN)          |             | procurement services & proprietary equipment |      |
| PVFCCo (PetroVietnam Fertilizer and Chemical Corporation) | Vietnam     | Detailed feasibility study                   | 2011 |
| New and revamping ammonia plants                          |             |  |      |
| PVFCCo (PetroVietnam Fertilizer and Chemical Corporation) | Vietnam     | Detailed feasibility study                   | 2010 |
| New DAP plant (3000 t/d)                                  |             |  |      |
| Eurochem - Belorechensk                                   | Russia      | Technical audit                              | 2009 |
| NPK Plant   |             |  |      |
| Sasol Nitro   | South       | Engineering, procurement,                    | 2009 |
| New CAN plant (1,333 MTPD)                                | Africa      | construction management                      |      |



| PFI - Phosphoric Fertilizers Industry                              | Greece     | Technical audit                  | 2009 |
|--|------------|----------------------------------|------|
| NPK plant  |            |                                  |      |
| PVFCCo (PetroVietnam Fertilizer and Chemical Corporation) - Phu My | Vietnam    | Project Management<br>Contractor | 2008 |
| New ammonia (1,350 MTPD) and urea (2,200 MTPD) plants              |            |                                  |      |
| Sasol Nitro  | South      | Engineering, procurement,        | 2008 |
| New MAP plant (1,280 MTPD)   | Africa     | construction management          |      |
| JPMC   | Jordan     | Engineering, procurement,        | 2008 |
| DAP plant capacity increase  |            | construction management          |      |
| CPMB PetroVietnam – Ca Mau   | Vietnam    | Project management services      | 2008 |
| New ammonia (1,350 MTPD) and urea (2,385 MTPD) plants              |            | and consultancy                  |      |
| Kazazot  | Kazakhstan | Feasibility study                | 2008 |
| New ammonia and urea plants  |            |                                  |      |
| Ammoniji – Mendeleevsk Azot  | Russia     | Feasibility study.               | 2008 |
| New ammonia plant  |            |                                  |      |
| Phosagro - Ammophos  | Russia     | Feasibility study                | 2008 |
| New Aluminum Fluoride plant  |            |                                  |      |
| GPN  | France     | Engineering, procurement,        | 2007 |
| New urea plant (900 MTPD)  |            | construction management          |      |
| JPMC   | Jordan     | Feasibility study                | 2007 |
| DAP plant capacity increase  |            |                                  |      |
| Sasol Nitro  | South      | Conceptual study                 | 2007 |
| New NPK Plant  | Africa     |                                  |      |
| Sasol Nitro  | South      | Conceptual study                 | 2007 |
| New CAN Plant  | Africa     |                                  |      |
| Phosagro - Ammophos  | Russia     | Technical audit                  | 2006 |
| NPK Plant  |            |                                  |      |
|  |            |                                  |      |



| Bagfas   | Turkey    | Technical audit               | 2006 |
|--|-----------|-------------------------------|------|
| Revamping of an existing NPK plant   |           |                               |      |
| Eurochem - Novomoskovsk (NAK Azot)   | Russia    | Basic engineering and supply  | 2006 |
| Revamping of an existing NPK Plant to produce CAN  |           | of equipment                  |      |
| Itera  | Algeria   | Feasibility study             | 2006 |
| New ammonia plant  |           |                               |      |
| Eurochem - Novomoskovsk (NAK Azot)   | Russia    | Feasibility study             | 2006 |
| Revamping of an existing NPK Plant to produce CAN  |           |                               |      |
| Industries Chimiques du Sénégal (ICS)  | Senegal   | Feasibility study and         | 2005 |
| Chemical complex optimization  |           | consultancy services          |      |
| Agropolychim   | Bulgaria  | Feasibility study and process | 2005 |
| Revamping of an ammonium nitrate phosphate plant   |           | engineering development       |      |
| Kemerovo Azot  | Russia    | Feasibility study             | 2005 |
| Revamping of an existing AN production plant to produce PAN                                |           |                               |      |
| Eurochem - Novomoskovsk (NAK Azot)   | Russia    | Feasibility study             | 2005 |
| Revamping of an existing AN production plant to produce PAN                                |           |                               |      |
| Eurochem - Nevinnomyssk  | Russia    | Feasibility study             | 2005 |
| New CAN Plant  |           |                               |      |
| Chimco   | Bulgaria  | Feasibility study and FEED    | 2003 |
| Demobilization of ammonia (800 MTPD)<br>and urea (1,200 MTPD) plants to Sharjah,<br>U.A.E. |           |                               |      |
| Agrium Australia Pty Ltd. – Pilbara  | Australia | Cost estimating study         | 2003 |
| Ammonia fertilizer plant (2,200 MTPD)  |           |                               |      |